

# Alliance Consultancy Project Portfolio



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**Our Mission** is to support public health stakeholders on their paths to improve the global health situation.

**Alliance Consultancy** is a public health consulting company, based in Ukraine and operating worldwide. It was established in 2008 by an International Charitable Foundation Alliance Consultancy, an HIV/AIDS-related technical assistance provider for Eastern Europe and Central Asia (EECA). Today our performance goes beyond HIV, technical assistance and EECA. We provide high quality, professional consulting services in the area of public health management with a focus on HIV/AIDS prevention, treatment and care, as well as providing technical assistance to fight other We provide 4 key types of high quality services within various areas of public health and implement projects and assignments in all 6 regions of the world. Alliance Consultancy specialises in the essential aspects of the development, implementation and support of complex largecontexts with particular focus on community and key populations involvement and intersectoral





**Our Vision** is aimed at quality and sustainability. We urge to facilitate the process of strengthening organisational and individual capacity of public health actors worldwide to ensure effective sustainable outcomes.

Our journey started with a joint project with the Alliance - the Regional Technical Support Hub for Eastern Europe and Central Asia (EECA Hub). The EECA Hub was one of 6 Hubs established by the International HIV/AIDS Alliance (IHAA) over the world. In June 2017 IHAA made a decision to stop the Hubs performance. Alliance Consultancy transformed the EECA Hub to Alliance Technical Assistance Centre (ATAC), which is also cohosted with Alliance for Public Health. During the last 9 years, Alliance Consultancy and the Alliance delivered over 15 000 days of technical assistance in more than 53 countries of Africa, Asia, Eastern Europe and Caribbean regions.



# 1. Alliance Technical Assistance Centre (ATAC)

The key aim of ATAC is to facilitate high effectiveness of national, regional and global responses to public health issues and HIV/AIDS and tuberculosis in particular. Our TA provision is applied, responsive to the recipients needs and tailored and individualized!

We link civil society organisations, governmental to relevant required expertise, providing various types of direct and indirect TA, based on the

- Individual TA, including consultations, mentoring, supervision, internships,
- Group TA, including training sessions, workshops, study groups, educational programs, strategic planning.
- Network TA, including experience exchange,
- Experience exchange trips.
- Methodological resources development.

# We provide technical assistance in:

# 1. Managerial aspects of HIV interventions including:

- Governance and overall management of programs (including civil society, PLHIV, and KAP representation mechanisms).
- Financial management and ensuring appropriate use of resources Management of capacity development efforts and technical assistance delivery.
- Management of sub-awards.
- Procurement and supply management.
- Risk management.
- Management of transitions from external to domestic (including governmental) funding including the development of social contracting.

## 2. Technical aspects of HIV prevention, care and treatment with emphasis on:

Ensuring expedient access of key affected populations, specific segments within those, and their sexual partners to the continuum of HIV prevention, care and treatment services.



- Ensuring that specific obstacles hindering smooth transitions of people between different levels of treatment cascade are identified and addressed through innovative solutions involving collaboration between various sectors and organizations.
- Promoting the dialogue between governmental agencies and civil society actors based on clear distribution of labor, including better understanding of the role of community-based outreach as a gateway to the complete service continuum for many key population members.
- Use of new technologies including rapid HIV and CD4 testing to improve the effectiveness of treatment cascade.
- Revision of classic components of HIV prevention and care work with key populations such as needle and syringe programs, opioid substitution treatment, and case management in order to address changes in the drug scene, better understanding of factors affecting access to services and functioning of social networks.
- Revision of understanding of the quality of work (e.g. seamless movement along the steps of the treatment cascade as an essential factor defining quality of interventions).

# 3. Meaningful engagement of key affected populations.

 The focus on promoting the pragmatic and evidence based rationale for meaningful engagement at various levels, factoring engagement in the program design including employment of KAP members in direct service delivery as well as KAP involvement in program management and governance.

### 4. Gender equality.

 Specific focus on understanding and managing the influence of gender norms and stereotypes on risk and vulnerability, ensuring that the gender composition of the program beneficiaries reflects the gender composition in the target population, ensuring gender literacy of the key stakeholders and service providers.

# 5. Human rights barriers to accessing health services.

 Specific focus on advocating access of marginalized communities to essential services such as substitution maintenance treatment, and needle and syringe programs, elimination of inhumane approaches (such as forced rehabilitation of PWID and cruel treatment of KAPs by law enforcement personnel).

### 6. Community systems strengthening.

The specific focus of this area of work relates to the development and functioning of community-based harm reduction services for People Who Inject Drugs (PWID) and community-based delivery of HIV prevention and care services to other key populations. ATAC offers support in the development and introduction of innovative outreach models targeting specific segments of key populations and linking the clients to essential HIV prevention, care and treatment services. Segments, tailored interventions, capacity development of service delivery organizations (complete cycle starting with rapid participatory assessments, intervention design, implementation, finance management, PSCM, monitoring and evaluation, human resource development, access to technical assistance).

# 7. Monitoring, evaluation and research at various levels.

- Developing national and program-specific M&E plans, indicator frameworks, costed M&E workplans, data flow schemes, and other elements of a sound M&E system.
- Adaptation and rollout of up-to-date software for simplified collection, analysis and reporting of data on service delivery to key populations – SyrEx Cloud.
- Development of data collection and reporting forms and tools.
- Development and implementation of national surveys and surveillance and operational research.
- Development and implementation of project / program evaluation.

# Participation in Regional and Global Technical Assistance (TA) Mechanisms

2009	Included into the Global Fund's To Fight AIDS, Tuberculosis and Malaris list of recommended Technical Assistance Providers in the EECA Region.	
2012 - 2016	Provided TA through the Grant Management Systems (GMS) mechanism.	<ul> <li>Consultants trained in 2012 and 2013;</li> <li>A number of assignments implemented (Kazakhstan (2013-2014), Georgia (2014), Tajikistan, Thailand (2015)).</li> </ul>
2013 – 2016	One of the Global Fund Secretariat's preferred TA providers for Country Coordinating Mechanisms Eligibility and Performance Assessments (CCM EPA) and related processes.	<ul> <li>Consultants trained (2013, 2014);</li> <li>Participation in the E-learning course for CCM EPA consultants development;</li> <li>Training conducted (2014);</li> <li>Successful EPA missions in Romania, Azerbaijan, Belarus, Bulgaria, Kosovo, Eritrea and Egypt.</li> </ul>
Since June 2014	Providing TA to governmental organizations (such as the National Center for TB Problems of the Ministry of Health Republic of Kazakhstan).	<ul> <li>Assistance to the Centre in the development of the Global Fund NFM Concept Note;</li> <li>Similar support in other countries incl. Georgia, Belarus, Tajikistan and Uzbekistan.</li> </ul>
May 2014 – present	One of the Global Fund's preselected Community, Rights and Gender TA providers.	A number of successful projects implemented (e.g. Kyrgyzstan).
April 2016 – present	One of the Global Fund's preselected Health Facility Assessment (HFA) services providers.	Implemented 2 assignments – in Malawi and Nigeria.
November 2017 – present	One of the Global Fund's preselected Sustainability and Transition TA providers.	
June 2015 – June 2017	Prime Recipient as a part of the EECA Consortium, hosting the Regional Civil Society and Community Support, Coordination and Communication Platform – EECA (EECA Platform).	

# 2. Research & Evaluation Hub (REH)



The Research and Evaluation Hub utilizes one of service and, specifically, technical assistance, in the sphere of research, monitoring and evaluation depending on specific preferences of the TA requestor (or client). Research, including social and in Ukraine and EECA regions, is one of priority areas for the effective epidemics response, considering the value of the results and outcomes for the development of relevant capacities and innovative

**Alliance Consultancy** has vast resources for the implementation of research proposals. Our pool of experts includes more than 200 consultants them specializing in monitoring and evaluation, bio-behavioral research and most having extensive experience in HIV/AIDS. Using a team based approach to technical support assignments, including those that fall under the area of research, of experts with varied specific experience to ensure

During 2008 – 2016 AC implemented up to 40 research and evaluation assignments and assessments. Below you will find key information on



# **PAST PROJECTS**



# **Community Action on Harm Reduction** Programme (CAHR)

**Period:** 2011 – 2015

**Donor:** International HIV/AIDS Alliance

**Aim:** involve people who use drugs in the design and delivery of services, develop advocacy plans to advance the human rights of people who use drugs in 5 countries (China, India, Indonesia, Kenya and Malasia), build local capacity of community based organisations and share knowledge about what works.

### **Key activities, events and achievements:**

The project brought substantial contribution to country HIV response among people who use drugs in methods, services and techniques applied. More then 500 people were educated within this project, numerous publications were written, 4 researches conducted.

# Development data quality design for monitoring and evaluation (DqD) for the projects of International HIV/AIDS Alliance (IHAA)

Period: May 2015 – January 2016 **Donor:** International HIV/AIDS Alliance

Countries: Cambodia, China, India, Myanmar, Burundi, Uganda, Ethiopia, Kenya, Senegal, Burkina

Faso, Cote d'Ivoire, Ukraine.

**Aim:** building capacity among the International HIV/ AIDS Alliance's lining organizations to adhere to a coherent IHAA's data quality approach that focuses on: using unique identification codes (UICs) to track service & commodity provision; reducing the amount of the collected quantitative data to a more optimal level; maximizing the use of technology in M&E systems.

### Key activities, events and achievements:

DqD system was developed on the basis of Syrex Cloud. Support was provided to 12 selected IHAA linking organizations in order to make data optimizations required to meet the newly established standards and to introduce the new reporting system, use DqD and the Cloud technology consistently. 15 consultants were certified to provide Alliance DqD training.

# **LINKUP**

"Link Up" project to contribute to reduced unintended pregnancies, HIV transmission and HIV-related maternal mortality amongst young people affected by HIV (aged 10-24) in five countries (Bangladesh, Burundi, Myanmar, Uganda, Ethiopia).

Implementation period:2013 - 2016

**Donor:** International HIV/AIDS Alliance

Countries: Bangladesh, Burundi, Myanmar,

Uganda, Ethiopia.

**Aim:** to increase health seeking behaviors and uptake of quality integrated maternal health, family planning and HIV information, services and commodities amongst young people affected by HIV and uphold their sexual and reproductive rights in generalized epidemics in Burundi, Ethiopia, Uganda, and in concentrated epidemics in Bangladesh and Burma.

### Key activities, events and achievements:

5 Link Up Partner organisations in project countries received tailored technical assistance related to usage of SyrEx2 version, including online support and country visits.

# Independent Survey Within The National Immunization Campaign against Poliomyelitis in Ukraine

**Implementation period:** 2015 – 2016

**Donor:** WHO in Ukraine

**Aim:** Evaluate the overall status of the poliomyelitis

immunisation campaign

## Key activities, events and achievements:

The fifth round was dedicated to monitoring of bOPV-tOPV Switch Independent Monitoring in Ukraine. The results of the survey are as following: all the medical establishments use the guides and politics adopted by the Ministry of Health; the vaccine is kept in appropriate conditions and parents are well-informed about immunization.

# Consultancy services within the framework of implementation by the Customer of the Global Laboratory Capacity Strengthening Program (LabCap) in Ukraine

Implementation period: June 2015 – March 2016

**Donor:** ASMicrobilogy

**Aim:** Ensuring due tracking of process indicators of CD4 point-of-care test implementation within the system of the Ministry of Health of Ukraine, State Penitentiary Service, at other relevant sites and strengthening laboratory capacity of Ukraine for the diagnosis and treatment monitoring of HIV/AIDS.

## Key activities, events and achievements:

Regular consultancies on methods of data collection and entry, data quality assurance, data analysis and provision of findings and recommendations for further program planning and management.

# Country Coordinating Mechanism Eligibility and Performance Assessment

Implementation period: 2014 – 2016

**Donor:** International HIV/AIDS Alliance with funding support of the Global Fund to Fight AIDS, Tuberculosis and Malaria.

Beneficiaries: CCM Azerbaijan, CCM Belarus, CCM Bulgaria, CCM Egypt, CCM Eritrea, CCM Kenya, CCM Kosovo, CCM Romania, CCM Solomon Islands, CCM Suriname, CCM PANCAP region.

Aim: to assist the Country Coordinating Mechanisms (CCMs) in self-assessment for compliance with the eligibility requirements of the Global Fund to Fight AIDS, Tuberculosis and Malaria (GF).

# HFA secondary analysis for Nigeria and Malawi

**Implementation period:** 2016 – 2017

**Donor:** The Global Fund to Fight AIDS, Tuberculosis

and Malaria

Aim: to generate deliverables that can be used to demonstrate to policy makers and managers how health facility assessment data, used alone and analyzed with other datasets, can be used to improve their programs.

# **Integrated Biological and Behavioral Surveillance (IBBS)** Survey among PWID and their sexual partners in 29 cities/towns

Implementation period: 2015 - 2016

**Donor:** CDC

Aim: to track the changes and tendencies in HIV spread and receipt of information on potential behavioral factors related to HIV transmission in the population among key groups to use it in information sharing and advocacy activities, planning, M&E of prevention programs' effectiveness.

**Objectives:** evaluate/assess HIV, hepatitis B and C and syphilis prevalence among PWID and their partners, their behavioral patterns, connected to HIV-infection, drug use, usage of HIV prevention and treatment services and HIV in these two groups.

### Key activities, events and achievements:

94059405 PWID and 769 their partners were interviewed and tested. Research among PWID: 29 cities/towns: 25 administrative centers and the Crimea, in Sevastopol and 3 cities of Kyiv Oblast. Research among PWID partners: 10 towns/cities

# MoT - Assessment of reported HIV modes of transmission in Ukraine

**Period:** 2015 – 2017

**Donor:** CDC

**Aim:** to improve the estimates of prevalence of HIV risk factors (PWID, MSM, providing or using commercial sex).

### **Key activities, events and achievements:**

This research included interviewing of 2328 randomly selected HIV positive patients (enrolled into care in 7 regions of Ukraine during 2013-2015).

# **CURRENT PROJECTS**

**Integrated Biological and Behavioral** Surveillance (IBBS) Survey among 3 key populations are being held: PWID, MSM and SW in 32 cities/towns over Ukraine

**Period: 2017 Donor:** CDC

**Aim:** to monitor the prevalence of behavioral and epidemiological indicators among the key populations in Ukraine. Data received during research will also help to determine correlation of HIV and Hepatitis C incidence, which will allow to address HIV prevention and treatment programs to high-risk groups such as PWID, MSM and SW.

### **Key activities, events and achievements:**

The target sample among PWID is 10500 respondents, among the SW - 5600 respondents, among MSM – 6000 respondents.



Building on our previous extensive experience of organising, designing and facilitating national, international and online educational events, we have established a new direction of work. We aim to provide local, national and international NGOs, CBOs, medical workers and other interested parties with opportunities to improve their knowledge, build new and update existing skills, stay up-to-date with progress, innovations and developments and thus strengthen the capacity to respond to global public health issues more effectively.

During 2008-2017 AC conducted a number of educational events in Ukraine and internationally, including trainings, workshops, study visits, etc. Based on this experience, AC has a solid portfolio of training modules, guidelines, informational resources that can be used in further capacity building activities. Below we provide descriptions of the key projects we are implementing today and ones you can engage in or benefit from.





# Regional Civil Society and Communities Support, Coordination and Communication Platform - Eastern Europe and Central Asia

**Period:** phase 1, 2015 – 2017

**Donor:** The Global Fund to Fight AIDS, Tuberculosis and Malaria

Partners: ECUO, EHRN, ECOM, SWAN, TBEC

Beneficiaries: civil society and communities in 29 countries of EECA region

**Aim:** to contribute to common goal of CRG initiative by achieving 4 key objectives:

- Civil society and communities effectively involved and contributing to development, implementation and evaluation of programs supported by Global Fund.
- Support of civil society and communities in the region in the process of obtaining technical assistance on all funding process steps, including evaluation of GF programs on all development levels, implementing and evaluation of country applications.
- Launching of platform for civil society and communities to enhance coordination of technical assistance, improvement of access to information for representatives of key groups and support of communities on all levels of their involvement into processes of response to HIV and TB epidemics.
- Contribution to community networks capacity enforcement.

One of the areas of Alliance Consultancy's work in the project was: information sharing, development of resources and capacity building materials for communities.

AC addressed distant TA information requests, conducted the assessment of TA needs and gaps among CS and community organisations, carried out mappings of CS and community organisations and donors providing support and/or funding in 29 countries.

AC also organized webinars on relevant topics for CS and communities of the region and created a unique bilingual (Eng and Ru) regional web-resource, containing key news, resources, announcements on events and information of receiving TA and funding in the HIV/AIDS and TB responses sphere with a focus on communities, rights and gender issues, and developed and shared over 400 resources/ information materials. The resource also included a calendar of all key days and events, relevant for EECA CS and communities. Besides, an online learning platform was developed with an online course on the communities' response to HIV and TB epidemics and relevant materials accessible to everyone.

AC also issued 11 e-digests «TA, funding and capacity building: current opportunities digest» in Russian and English and 10 publications on the Global Fund communities, rights and gender issues.

## **CURRENT PROJECTS AND OPPORTUNITIES**



# Online course «Role of civil society in response to HIV and TB epidemics»

Within the implementation of the first phase of the Regional Civil Society and Community Support, Coordination and Communication Platform-EECA project Alliance Consultancy developed an online course designed to raise awareness and effective engagement of civil society organisations and key populations representatives into the HIV/AIDS and TB responses and into the programs funded Global Fund in particular. Within the Regional Platform-EECA project we also started the development of the "Basics of TA Provision" online course, which we intend to finish and launch soon.



# Harm Reduction Academy (HRA)

**Period:** 2015 – present

**Donor(s):** OSF, Kenyan Red Cross Society, GF, Secretariat, CDC, etc., currently seeking funds for future cycles The project is designed to bring together individuals with a mix of international backgrounds ensuring professional and cultural diversity in the classroom and the field and thus establish effective networks and joint global harm reduction initiatives.

1 6-months long HRA Cycle consists of 3 modules, taking place in Ukraine, India and Kenya. The first module is dedicated to key principles of harm reduction; the second module - to monitoring and evaluation and the third - policy related issues: environment, resource mobilization, advocacy, community mobilization and empowerment.



# **CORE: Community Organisations Responding Effectively**

Period: October 2017 – present

**Donor(s):** currently seeking funds, self funding the development of first set of materials

Within this project we are developing a comfortable environment for activists, initiative groups and non-governmental organisations working in the HIV/AIDS and tuberculosis sphere to acquire the necessary knowledge and skills in English for making their efforts and actions more effective and allow them to enter the international arena. We are developing a course "English for HIV/AIDS communities" for online group classes for students from all over Eastern Europe and Central Asia.





# 4. Logistics and Conference Services



Alliance Consultancy offers tailored and specialized event management services. Our team of experienced skilled professionals provides support in organising local, national and international events in Ukraine and abroad, including trainings, workshops, conferences and forums.

# Benefits of cooperation with us:

- Excellent understanding of the client's needs and requirements
- Tailored approach in planning and providing the full package of logistic and organisational services
- Knowledge of specifics and extensive experience of supporting events in the field of HIV / AIDS and public health in general
- Highly qualified staff
- Flexibility
- Quality assurance and quality control

To date our team has organized and conducted a large number of national and international events, with about 198 events conducted only in 2015-2017. The geographical scope includes: Kyrgyzstan, Turkey, Malaysia, Kenya, Indonesia, China, Myanmar, Ethiopia, Burundi, Uganda, Bangladesh, India, Thailand, Georgia, Russia, Ukraine. Below we provide a brief overview of the most recent and large-scale events.



# **PAST PROJECTS**

# METIDA: M&E-related Technical Assistance and Improved Data application in HIV.

One of the most large-scale projects, involving a number of various events held in Ukraine is METIDA – M&E-related Technical Assistance and Improved Data application in HIV. In 2016, 19 events were held in the framework of this project and during January-October, 2017 – 33 events.

The aim of these events was to increase the professional capacity of monitoring and evaluation staff, representatives of stakeholder and partner organizations, engaged in the implementation of research in HIV/ AIDS sphere, analysts, medical workers and other representatives of specialized institutions around Ukraine.

The events were directed to and raising their awareness, developments of crucial skills for working with data, introduction of up-to-date approached to data analysis and new M&E instruments. Such events will allow to improve the overall process of data collection, aggregation, analysis and interpretation.

- In 2016, 1 event was held within the framework of **Practice Centre project** in Bangkok the aim of event was to scaling up access to Hep C diagnostics and treatment for key populations.
- In 2016, 2 events were held within the framework of **RCNF project** in Tbilisi the aim of event was strengthening institutional capacity to mainstream a gender perspective in public health.
- In 2017, 1 event was held in the framework of **CITIes project** in Moscow.

# **CURRENT PROJECTS**

- M&E-related Technical Assistance and Improved Data application in HIV
- Comprehensive logistics support services abroad for ICF "Alliance for Public Health"

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